CITY OF CRYSTAL RIVER FY2022 Budget Workshop #2



FY2022 Preliminary Budget

Tentative Budget Hearing - September 8, 2021 Final Budget Hearing - September 15, 2021



City of Crystal River

123 Northwest Highway 19 Crystal River, Florida 34428 Telephone: (352) 795-4216 Facsimile: (352) 795-6245

MEMORANDUM City of Crystal River

TO: Mayor Joe Meek & Members of City Council

FOM: Michelle K. Russell-Maynard, Finance Director

RE: Second Budget Workshop for FY2022

DATE: July 22, 2021

City Council is scheduled to have the second workshop for the FY2022 budget development process on Thursday, July 29, 2021. Staff would like to focus primarily on General Fund and Community Redevelopment Agency. The following is a listing of items to be discussed during that workshop:

- General Fund Revenue and Expense Year-End Projections for FY2021 and FY2022
- CRA Revenue and Expense Year-End Projections for FY2021 and FY2022
- Capital Improvement Plan for the City
- Renewal and Replacement for the City
- Millage Rate Impact

Since our first workshop, staff has continued to analyze both the current and future year projections. The FY2022 budget projections presented before you consider the budget strategy provided to you by the City Manager on July 12, 2021, for setting the tentative millage rate. The budget presented is balanced and includes a correction to the CRA, a 5-year solution to Amendment 2 (Minimum Wage), funds for a LDC overhaul, additional labor for infrastructure maintenance, increased funding for renewal and replacement, \$400,000 additional funding for community projects as well as several minor adjustments as itemized below. Council voted to set the tentative millage rate at 6.9 mills – an increase of 2.1 mills to our current rate of 4.8 mills. The budget now presented to you, includes all items discussed on July 12, 2021, but is balanced based on 6.7 mills.

<u>General Fund Overview</u> Special Revenue Funds – Special Events and Park & Waterfront Enhancement Programs

During our first FY2022 budget workshop held April 28, 2021, I presented a proposed budget reflecting a \$486,229 shortfall; the shortfall did not include regular employee wage increases, a correction to the CRA, FRS rate increases, the final health insurance rate increases or a change to the Sherriff's contract. This shortfall has been increased over \$525,000 primarily due to the reallocation of CRA wages, Amendment 2, some contract increases and the need to increase renewal & replacement funding along with an increase to CIP. These budget strategies have been discussed with you over the last few months. If the City wishes to maintain a high level of service without reducing programs, management must look to other revenue options.

As presented during our first workshop management had made some structural changes due to our new Kings Bay Paddlecraft Program implemented in February 2021. This program is being reported under a Special Revenue Fund contained within the General Fund. The Park Enforcement department along with the parking meter revenue is now reported under this new fund to blend the two programs together. The two of these departments are being recognized as the Parks and Waterfront Enhancement Program; the Community Service Department will no longer exist in FY2022. Also, the Special Events Program was moved to a Special Revenue Fund at the beginning of FY2021 to assist with a better analysis of the program. These changes must be considered when analyzing the General Fund projections as a whole and are reflected on the Total City Budget Recap accordingly.

The original shortfall of \$486,229 was calculated based on a 2.5% anticipated increase in taxable values, as well as conservative State revenues. The property appraiser released their certified gross taxable values reflecting a 4.7% increase for the City of Crystal River, which is slightly more than the Property Appraiser's original 4.17% estimate. Based on previous years collections I am presenting the proposed FY2022 budget based on the City collecting approximately 96% of the proposed ad valorem taxes; statutorily, municipalities must budget at least 95% of the proposed millage.

The state has released "tentative" revenue projections. They were very specific to state "it is possible that these revenue estimates may be updated in the future depending on the scale of any adopted impacts" following the currently scheduled August 17th State General Revenue Estimated Conference. State revenues constitute approximately 10% of our revenue sources, Service Tax and Franchise Fees represent approximately 21%, City generated revenues through miscellaneous fees represent approximately 24%, with Ad Valorem representing almost 45%. I have reviewed collections in these areas and adjusted my projections for FY2021 and FY2022 accordingly on a conservative basis. Upon release of the final State estimates and the close of July and August, I will adjust our revenue sources accordingly.

The budget attached does reflect some expenditure changes since our last workshop – Amendment 2, FRS adjustments, the Enhanced Law Enforcement Contract with the Sheriff as outlined below, a 15% increase to the janitorial services contract as well as a \$100,000 increase to the Public Works R&R funding, an increase to the CIP transfer of another \$400,000 along with a reallocation of the CRA wages totaling \$151,271. The cost projections are still on the conservative basis and should staff see any potential changes, adjustments will be made prior to the final adoption of a balanced budget.

Our final health insurance rates were released – a 8.4% increase versus the original 11% presented previously. This increase is a 69.71 increased cost benefit to each full-time employee; the impact to General Fund is slightly under 17,000. FRS rates have increased as normal – equating to 16,510 additional General Fund expense versus 27,350 as in FY2020.

The proposed Sheriff contract has increased 3.53% for the Law Enforcement Services and 11.29% for the School Traffic Control Services, accounting for increased costs to the City of \$35,108 and \$3,186 respectively attributed to operating costs as stated in their contract proposal dated June 4, 2021. Council approved these contracts during the July 12, 2021 council meeting.

The above increased costs come with the necessity of an offsetting revenue source. As presented on July 12, the current mill rate of 4.8 mills will not generate enough ad valorem revenue to cover these increased costs as recognized when Council adopted a tentative millage rate of 6.9. The current FY2022 proposed budget reflects a General Fund net position of \$4,888 based on 6.7 mills - .2 mills less than the tentative rate. This additional revenue will provide the City the coverage required by the State for Amendment 2 that must be in place over the next five years as well as provide the flexibility for additional Community projects the residents have been requesting. The City must move forward with an alternative to cover our on-going dilemma of providing a high level of service to our residents and at the same time balancing the budget.

<u>General Fund in summary at 6.7 mills</u>: The above discussed changes result in a General Fund net position of \$4,888 for the proposed FY2022 budget. The main difference between the FY2021 projected budget and the FY2022 proposed budget is 1) the majority of the CRA wages have been reallocated back to General Fund; 2) compliance with the \$15 minimum wage constitutional amendment; and 3) additional Renewal & Replacement Funding and CIP transfer. Overall, based on a new rate of 6.7 mills our revenues have increased approximately \$1,460,000 (27%) and costs have increased approximately \$1,280,000 (23%) over the FY2021 projections. The City cannot continue to balance the budget without additional revenues.

Water/Sewer Fund

Water & Sewer operating budget has changed very little since our first budget workshop. The original budget included a 2.9% CPI increase for the Water Management Company which was also passed through to our utility service rates. The only operating cost change is for Amendment 2.

The only change made to the Water & Sewer CIP budget since the first budget workshop was a cost of \$300,000 for backup generators which was determined not necessary. Management continues to work through the meter replacement project and the three sewer expansion projects; the budgets will be adjusted accordingly. All are projected to begin construction the beginning of FY2022.

Sanitation Fund

The Solid Waste contract went out to bid via a Request for Proposal in May/June. The selection committee will be recommending the City maintain our existing vendor, Waste Management in August. The sanitation fund proposed budget is consistent with the bid proposed by Waste Management. Management is currently finalizing the details of the contract and the budget projections will be adjusted accordingly before final adoption.

Community Redevelopment Agency (CRA) Fund

The CRA fund has changed since our first workshop; however, the net impact to the bottom line is not much different. The major change resulted from removing the majority of the payroll from the CRA, allowing for future projects resulting from the Civic Master Plan, including a historical preservation study, a CRA expansion plan, and partial funding of the LDC rewrite.

Three Sisters Springs Project

The City continues to fully operate the Three Sisters Springs and it is represented accordingly within the budget. The only operating cost change since our first budget worskhop is for Amendment 2.

If Council has any questions, or if anyone desires additional information in advance of the workshop, please let me know. Thank you.

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CITY OF CRYSTAL RIVER FY2022 PROPOSED BUDGET WORKSHOP #2

| MIL | LAGE COMPARISON | | | |
|---|-----------------|---------------|---------------|---------------|
| | FY2022 | FY2021 | FY2020 | FY2019 |
| Millage Rate | 4.8 | 4.8 | 4.8 | 4.5 |
| Current Year Gross Taxable Value per PA | \$541,168,738 | \$514,745,214 | \$492,365,852 | \$467,764,683 |
| Less Taxable Construction | -\$4,608,008 | (\$2,430,240) | (\$2,090,089) | (\$486,518) |
| Current Year Adjusted Taxable Value | \$536,560,730 | \$512,314,974 | \$490,275,763 | \$467,278,165 |
| Prior Year Final Gross Taxable Value | \$512,473,587 | \$493,188,432 | \$467,981,836 | \$443,282,217 |
| NET INCREASE MILL VALUE | \$24,087,143 | \$19,126,542 | \$22,293,927 | \$23,995,948 |
| Percentage Increase Prior Year | 4.70% | 3.88% | 4.76% | |
| Value of One Mill at 4.8 | \$536,561 | \$512,315 | \$490,276 | \$467,278 |

| Current Mill Rate | | 4.8 | |
|--|-----------------|-----------------------------------|---|
| Optional Mill Rates | | 6.90 | 6.70 |
| Increase to current rate | | 2.10 | 1.90 |
| | | | |
| GENERAL FUND IMPACT: | | | |
| GENERAL FUND IMPACT: Current Projected General Fund Excess FY2022 | \$ | 4,888 | \$ 4,888 |
| | \$ \$ | <mark>4,888</mark> (1,130,268) | \$ <mark>4,888</mark> (\$1,028,469) |

| COMMUNITY REDEVELOPMENT AGENCY IMPACT: | | |
|--|-------------------|-------------------|
| Current Projected CRA Excess FY2022 | \$ (1,403,723) | \$ (1,403,723) |
| Projected Fund Balance 9-30-2021 | \$ 1,456,001 | \$ 1,456,001 |
| Projected Fund Balance 9-30-2022 | \$ 52,278 | \$ 52,278 |
| Additional Revenue with mill rate change | \$ (104,557) | \$ (72,312) |
| Adj Projected CRA without Mill Rate Change | \$ (52,279) | \$ (20,034) |

CITY OF CRYSTAL RIVER FY2022 PROPOSED BUDGET WORKSHOP #2

General Fund Snapshot

| Budget Workshop #1 - April 28, 2021 | | |
|---|--|-----------|
| General Fund | \$ | (574,054) |
| General Fund KINGS BAY PADDLECRAFT | \$ | 13,097 |
| General Fund PARK ENFORCEMENT | \$ | 74,728 |
| Projected Overall Shortfall - April 2021 | \$ | (486,229) |
| Revenue Adjustments: | | |
| Advaleum Tax 4% vs 2.5% at 4.8 mills | \$ | 34,426 |
| Advalorem Tax 6.7 mills vs. 4.8 mills | \$ | 1,028,469 |
| State Revenue Adjustments | \$ | 41,138 |
| Franchise Fees & Utility Service Tax | \$ | 153,330 |
| Transfers and Miscellaneous | \$ | (1,441) |
| Non-Commercial Kayak Launch Fee Program | \$ \$ \$ \$ \$ \$ \$ <mark>\$</mark> | 75,000 |
| Additional Revenues | \$ | 1,330,922 |
| Expenditure Adjustments: | | |
| FRS & Health Insurance Rate adjustments | \$ | 5,159 |
| Sherriff & Crossing Guard Contract INCR 3.53%/11.29% | \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 38,294 |
| General Liability Insurance | \$ | (17,961) |
| Other Contract Increases & Miscellanous Items | \$ | 36,742 |
| CRA Wages moved to General Fund | \$ | 151,271 |
| LDC/Civic Master Plan fund 50/50 with CRA | \$ | (60,000) |
| Payroll increases per Amendment 2 | \$ | 101,800 |
| Public Works Renewal & Replacement Transfers to CIP | \$ | 84,500 |
| Public Works Renewal and Replacement Funding Increase | \$ | 100,000 |
| Additional Expenditures | \$ | 439,805 |
| Adjusted Projected Overall Excess - July 2021 | \$ | 404,888 |
| Additional CIP Transfer for Proposed Community Projects | \$ | 400,000 |
| Adjusted Projected Overall Excess - July 2021 | \$ | 4,888 |

CITY OF CRYSTAL RIVER FY2022 PROPOSED BUDGET WORKSHOP #2

Community Redevelopment Agency Snapshot

| Budget Workshop #1 - April 28, 2021 | | |
|---|--------------------------------|-------------|
| Community Redevelopment Agency | \$ | (1,444,065) |
| Projected Overall Shortfall - April 2021 | \$ | (1,444,065) |
| Revenue Adjustments: | | |
| Additional TIF based on Ad Valareum projections @ 6.7 mills | \$ | 84,241 |
| Historical Preservation Grant | \$ \$ \$ | 25,000 |
| Additional Revenues | \$ | 109,241 |
| Expenditure Adjustments: | | |
| Payroll Increases per Amendment 2 | \$ | 3,870 |
| Health Insurance Director @ 100% vs. actual | \$ | (10,921) |
| FRS & Health Insurance Rate adjustments | \$ \$ | (1,267) |
| CRA Wages Director to W&S vs. CRA or General Fund | \$ | (6,511) |
| Director postions moved back to General Fund | \$ | (129,531) |
| Project Manager wages allocation change | \$ \$ | (8,849) |
| Planning Director Wages 50/50 vs. 60/40 with General Fund | \$ | (12,893) |
| LDC/Civic Master Plan 50/50 with General Fund | \$ | 60,000 |
| Design On-Street Parking - additional funding | \$ \$ \$ \$ \$ \$ \$ | 80,000 |
| Historical Preservation Study/Implementation | \$ | 50,000 |
| CRA Expansion Plan/Implementation | \$ | 50,000 |
| Street Signage - decrease | \$ | (5,000) |
| Additional Expenditures | \$ | 68,898 |
| Adjusted Projected Overall Shortfall - July 2021 | \$ | (1,403,722) |
| Fund Balance 9-30-2020 | \$ | 980,467 |
| Projected Overall Net Position FY2021 | \$ | 475,534 |
| Projected Fund Balance 9-30-2021 | \$ | 1,456,001 |
| Projected Overall Shortfall FY2022 | \$ | (1,403,722) |
| Projected Fund Balance 9-30-2022 | \$ | 52,279 |

<u>City of Crystal River</u> <u>Total City Budget Recap</u> FY 2021 Revised Budget vs. FY 2022 Proposed Budget

| | | | 6.7 mills | | Net Change | |
|---|-------------------|---------------------|--------------------|-----|-------------------------------------|----------|
| | FY2021 Adopted | FY2021 Projected | FY2022 Proposed | FY2 | 022 Proposed to FY2021 Projected | <u>%</u> |
| GENERAL FUND | | | | | | |
| Revenues | \$ 5,040,264 | \$ 4,969,755 | \$ 6,223,691 | \$ | 1,253,936 | 25.23% |
| Expenditures: | | | | | | |
| Mayor/Council & City Attorney | \$ 400,776 | \$ 458,174 | 480,821 | \$ | 22,647 | 4.94% |
| City Manager/Ass't City Manager/Clerk/Human Resource | \$ 471,018 | \$ 471,018 | \$ 539,912 | \$ | 68,894 | 14.63% |
| Finance | \$ 291,476 | \$ 271,964 | \$ 341,589 | \$ | 69,624 | 25.60% |
| Planning & Community Development | \$ 648,534 | \$ 668,817 | \$ 706,398 | \$ | 37,581 | 5.62% |
| Fire | \$ 308,736 | \$ 285,663 | \$ 330,963 | \$ | 45,300 | 15.86% |
| Public Works - Administration | \$ 756,624 | \$ 755,190 | \$ 944,298 | \$ | 189,108 | 25.04% |
| Public Works - Facility/Vehicle Maintenance | \$ 235,825 | \$ 228,125 | \$ 223,772 | \$ | (4,353) | -1.91% |
| Public Works - Roads & Streets | \$ 240,400 | \$ 233,600 | \$ 248,400 | \$ | 14,800 | 6.34% |
| Public Works - Parks | \$ 240,989 | \$ 219,755 | \$ 386,541 | \$ | 166,786 | 75.90% |
| Law Enforcement | \$ 1,025,380 | \$ 1,025,230 | \$ 1,063,974 | \$ | 38,744 | 3.78% |
| Marketing | \$ 8,700 | \$ 6,550 | \$ 18,700 | \$ | 12,150 | 185.50% |
| Non-Departmental | \$ 35,025 | \$ 21,745 | \$ 35,025 | \$ | 13,280 | 61.07% |
| Transfers & R&R Funding | \$ 363,064 | \$ 586,054 | \$ 1,017,637 | \$ | 431,582 | 73.64% |
| Total Expenditures | \$ 5,026,547 | \$ 5,231,885 | \$ 6,338,030 | \$ | 1,106,145 | 21.14% |
| Net General Fund | \$ 13,717 | \$ (262,130) | \$ (114,339) | \$ | 147,791 | 46.37% |
| SPECIAL REVENUE- Special Events Program | | | | | | |
| Revenues | \$ 7,000 | \$ 8,000 | \$ 140,137 | \$ | 132,137 | 1651.71% |
| Expenditures | \$ 135,005 | \$ 122,555 | \$ 140,137 | \$ | 17,581 | 14.35% |
| Net Special Events | \$ (128,005) | \$ (114,555) | \$ | \$ | 114,555 | -100.00% |
| SPECIAL REVENUE- Parks & Waterfront Enhancement Program | | | | | | |
| Kings Bay Paddlecraft Program: | | | | | | |
| Revenues | \$ ÷. | \$ 171,050 | \$ 234,100 | \$ | 63,050 | 36.86% |
| Expenditures | \$ | \$ 136,795 | \$ 236,180 | \$ | 99,385 | 72.65% |
| Net Kings Bay Paddlecraft Program | \$ | \$ 34,255 | \$ (2,080) | \$ | (36,335) | -106.07% |

<u>City of Crystal River</u> <u>Total City Budget Recap</u> <u>FY 2021 Revised Budget vs. FY 2022 Proposed Budget</u>

| | | | | | | 6.7 mills | | Net Change | |
|---|----|------------|------|-------------|-----|------------|-----|------------------|----------|
| | | FY2021 | | FY2021 | | FY2022 | FY | 2022 Proposed to | |
| | | Adopted | | Projected | | Proposed | | FY2021 Projected | <u>%</u> |
| Park Enforcment Program: | 40 | | | | | | | 10.004 | 2 0201 |
| Revenues | \$ | 189,633 | | 266,074 | | 276,277 | \$ | 10,204 | 3.83% |
| Expenditures | \$ | 75,345 | \$ | | \$ | 154,970 | \$ | 55,450 | 55.72% |
| Net Park Enforcement Program | \$ | 114,288 | \$ | 166,554 | \$ | 121,307 | Ş | (45,246) | -27.17% |
| TOTAL REVENUES - General Fund & Special Revenue Funds | \$ | 5,236,897 | \$ | 5,414,879 | \$ | 6,874,205 | \$ | 1,459,327 | |
| TOTAL EXPENDITURES - General Fund & Special Revenue Funds | \$ | 5,236,897 | \$ | 5,590,756 | \$ | 6,869,317 | \$ | 1,278,561 | |
| NET GENERAL FUND & SPECIAL REVENUE | \$ | | \$ | (175,877) | \$ | 4,888 | \$ | 180,765 | |
| GENERAL FUND CAPITAL IMPROVEMENT PLAN | | | | | | | | 100.000 | -C 6.225 |
| Revenues | \$ | 1,936,000 | \$ | 1,347,244 | 1.2 | 1,318,179 | | (29,065) | -2.16% |
| Expenditures | \$ | 1,936,000 | \$ | 1,955,297 | \$ | 1,551,000 | \$ | (404,297) | -20.68% |
| Net General Fund CIP | \$ | | \$ | (608,053) | \$ | (232,821) | \$ | 375,232 | -11.42% |
| WATER & SEWER OPERATING | | | | | | | 4 | | |
| Revenues | \$ | 3,811,114 | | 3,724,224 | | 3,842,636 | | 118,412 | 3.18% |
| Expenditures | \$ | 3,811,114 | 1.00 | 3,605,384 | | 3,653,861 | \$ | 48,477 | 1.34% |
| Net Water & Sewer Operating | \$ | | \$ | 118,840 | \$ | 188,775 | Ş | 69,935 | 2.26% |
| WATER & SEWER CAPITAL IMPROVEMENT PLAN | | | | | | | | | |
| Revenues | \$ | 21,875,184 | | 6,755,313 | | 18,144,390 | 1.5 | 11,389,077 | 168.59% |
| Expenditures | \$ | 21,875,184 | \$ | 10,504,812 | | 13,116,518 | \$ | 2,611,706 | 24.86% |
| Net Water & Sewer CIP | \$ | | \$ | (3,749,499) | Ş | 5,027,872 | Ş | 8,777,371 | 96.73% |
| SANITATION | | | | | | | | | |
| Revenues | \$ | 1,098,734 | | 1,162,699 | | | | 87,283 | 7.51% |
| Expenditures | \$ | 1,098,734 | 1.5 | 1,032,307 | | 1,251,270 | \$ | 218,963 | 21.21% |
| Net Sanitation | \$ | 10 M 1 | \$ | 130,392 | \$ | (1,288) | Ş | (131,680) | 14.36% |
| COMMUNITY REDEVELOPMENT AGENCY | | | | | | | | | |

<u>City of Crystal River</u> <u>Total City Budget Recap</u> <u>FY 2021 Revised Budget vs. FY 2022 Proposed Budget</u>

| | | | 6.7 mills | | Net Change | |
|--|------------------|-------------------|-------------------|-----|------------------|----------|
| | FY2021 | FY2021 | FY2022 | FY2 | 2022 Proposed to | |
| | Adopted | Projected | Proposed | | FY2021 Projected | % |
| Revenues | \$ 5,032,274 | \$ 1,612,583 | \$ 3,924,586 | \$ | 2,312,003 | 143.37% |
| Expenditures | \$ 5,032,274 | \$ 1,137,049 | \$ 5,328,308 | \$ | 4,191,259 | 368.61% |
| Net Community Redevelopment Agency | \$ | \$ 475,534 | \$ (1,403,723) | \$ | (1,879,256) | 255.99% |
| THREE SISTERS SPRINGS | | | | | | |
| Revenues | \$ 611,468 | \$ 596,289 | \$ 646,000 | \$ | 49,711 | 8.34% |
| Expenditures | \$ 611,468 | \$ 609,033 | \$ 729,361 | \$ | 120,328 | 19.76% |
| Net Three Sisters Springs | \$ - | \$ (12,744) | \$ (83,361) | \$ | (70,617) | 14.05% |
| City of Crystal River Total Revenues | \$ 39,601,671 | \$ 20,613,230 | \$ 35,999,978 | \$ | 15,386,747 | 74.65% |
| City of Crystal River Total Expenditures | \$ 39,601,671 | \$ 24,434,639 | \$ 32,499,636 | \$ | 8,064,997 | 33.01% |
| City of Crystal River Net | \$ 13,717 | \$ (3,907,661) | \$ 3,381,114 | \$ | 7,288,776 | -186.53% |
| | | | | | | |

CITY OF CRYSTAL RIVER FIVE-YEAR REVENUE PROJECTIONS FY 2021 THRU FY 2026 **GENERAL FUND**

| REVENUES - General Fund | - | (4.5 Mills) | | (4.8 mills) | _ | (4.8 mills) | | _ | (6.7 mills) | | (6.9 mills) |
|--|-----|-------------|----|--------------|----|-------------|---------|----|-------------|----|--|
| | - | ACTUAL | AD | OPTED BUDGET | P | ROJECTED | % | | PROPOSED | | PROPOSED |
| | _ | 2020 | - | 2021 | | 2021 | Change | | 2022 | | 2022 |
| Ad Valorem Taxes | \$ | 2,293,416 | \$ | 2,395,283 | \$ | 2,403,566 | 31.7% | \$ | 3,519,563 | \$ | 3,586,936 |
| Franchise Fees - Electric | \$ | 473,397 | \$ | 402,754 | \$ | 472,707 | -2.1% | \$ | 463,029 | \$ | 463,029 |
| Utility Service Taxes | \$ | 624,551 | \$ | 527,668 | \$ | 658,260 | -5.7% | \$ | 622,748 | \$ | 622,748 |
| State Collected Revenue - Telecommunications | \$ | 203,020 | \$ | 184,654 | \$ | 206,683 | -3.6% | \$ | 199,426 | \$ | 199,426 |
| Professional & Occupatinal License | \$ | 48,377 | \$ | 44,542 | \$ | 49,899 | -12.0% | \$ | 44,542 | \$ | 44,542 |
| Building Permits | \$ | 181,774 | \$ | 156,150 | \$ | 244,039 | -29.0% | \$ | 189,150 | \$ | 189,150 |
| Other Licenses & Permits | \$ | 7,870 | \$ | 7,263 | \$ | 8,010 | -10.6% | \$ | 7,243 | \$ | 7,243 |
| State Shared Revenues | \$ | 387,731 | \$ | 361,362 | \$ | 411,457 | -6.8% | \$ | 385,145 | \$ | 385,145 |
| General Government | \$ | 157,745 | \$ | 128,080 | \$ | 77,945 | 40.0% | \$ | 130,000 | \$ | 130,000 |
| Other Charge for Service - PumpBoat | \$ | 2,650 | \$ | 1,500 | \$ | 2,616 | -74.4% | \$ | 1,500 | \$ | 1,500 |
| Court Cases | \$ | 28,687 | \$ | 29,450 | \$ | 33,419 | -15.9% | \$ | 28,845 | \$ | 28,845 |
| Violation of Local Ord. | \$ | 750 | \$ | 5,000 | \$ | (159,419) | 3288.4% | \$ | 5,000 | \$ | 5,000 |
| Interest Earnings | \$ | 38,365 | \$ | 21,480 | \$ | 14,046 | -221.0% | \$ | 4,375 | \$ | 4,375 |
| Rents & Royalties | \$ | 38,196 | \$ | 73,774 | \$ | 22,090 | 40.1% | \$ | 36,887 | \$ | 36,887 |
| Special Assessments | \$ | 2,789 | \$ | 1,988 | \$ | 3,547 | -78.4% | \$ | 1,988 | \$ | 1,988 |
| Sales/Comp Fixed Assets | \$ | | \$ | | | | | | 100 C | 1 | |
| Other Misc. Revenues | \$ | 2,430 | \$ | 20,185 | \$ | 9,824 | 5.9% | \$ | 10,435 | \$ | 10,435 |
| Insurance Reimbursement | \$ | 3,534 | \$ | 17,559 | \$ | , | | \$ | | \$ | 1. |
| Transfers from Other Funds | \$ | 324,814 | \$ | 338,314 | \$ | 324,814 | 0.0% | \$ | 324,814 | \$ | 324,814 |
| Funding Renewal & Replacem - Fire& PW | \$ | 179,000 | \$ | 149,000 | \$ | 149,000 | 40.2% | \$ | 249,000 | \$ | 249,000 |
| TOTAL REVENUES - General Fund | \$ | 4,999,095 | \$ | 4,866,006 | \$ | 4,932,502 | 20.7% | \$ | 6,223,691 | \$ | 6,291,064 |
| Transfer from Reserves | | | \$ | - | \$ | | | \$ | - | \$ | |
| Grant Funding | | | \$ | | \$ | 37,253 | 1 | \$ | · · · | \$ | |
| Carryforwards/Prior Year Excess | 1.1 | | \$ | 174,258 | \$ | - | | \$ | | \$ | |
| TOTAL ONE TIME REVENUES - General Fund | - | | \$ | 174,258 | \$ | 37,253 | r | \$ | * | \$ | - |
| TOTAL REVENUES - General Fund | \$ | 4,999,095 | \$ | 5,040,264 | \$ | 4,969,755 | 20.1% | \$ | 6,223,691 | \$ | 6,291,064 |

324,814 249,000 6,291,064

6,291,064

| | | ADOPTED | BUDGET | P | ROJECTED | % | P | ROPOSED |
|------------------------|-------------------------|---------|---------|----|----------|---------|----|---------|
| EXPENSES | | 20 | | | 2021 | Change | 1 | 2022 |
| Mayor & Council | Salary | \$ | 32,921 | \$ | 32,921 | 0.00% | \$ | 32,921 |
| | Benefits | \$ | 18,774 | \$ | 47,821 | 34.93% | \$ | 73,489 |
| | Svs & Supplies | \$ | 259,081 | \$ | 308,432 | -17.21% | \$ | 263,147 |
| | Other | \$ | | \$ | | 100.00% | \$ | 1,265 |
| | Subtotal | \$ | 310,776 | \$ | 389,174 | -4.95% | \$ | 370,821 |
| ity Attorney | Salary & Benefits | \$ | | \$ | | | \$ | - |
| | Svs & Supplies | \$ | 90,000 | \$ | 69,000 | 37.27% | \$ | 110,000 |
| | Subtotal | \$ | 90,000 | \$ | 69,000 | 37.27% | \$ | 110,000 |
| | TOTAL | \$ | 400,776 | \$ | 458,174 | 4.71% | \$ | 480,821 |
| dministration: | Salary | \$ | 143,285 | \$ | 143,285 | 11.06% | \$ | 161,104 |
| City Manager | Benefits | \$ | 63,617 | \$ | 63,617 | 20.11% | \$ | 79,630 |
| Assistant City Manager | Svs & Supplies | \$ | 85,305 | \$ | 82,175 | 3.58% | \$ | 85,230 |
| Deputy Clerk | Other | \$ | - | \$ | 747 | 32.70% | \$ | 1,110 |
| | Subtotal | \$ | 292,207 | \$ | 289,824 | 11.39% | \$ | 327,074 |
| lerk | Salary | \$ | 37,223 | \$ | 38,938 | 28.01% | \$ | 54,088 |
| | Benefits | \$ | 21,917 | \$ | 23,078 | 25.92% | \$ | 31,153 |
| | Svc. & Supplies | \$ | 42,544 | \$ | 44,266 | -13.84% | \$ | 38,885 |
| | Subtotal | \$ | 101,684 | \$ | 106,282 | 14.38% | \$ | 124,126 |
| uman Resources | Salary | \$ | 44,075 | \$ | 39,000 | 24.40% | \$ | 51,588 |
| | Benefits | \$ | 25,891 | \$ | 22,293 | 26.29% | \$ | 30,244 |
| | Svc. & Supplies | \$ | 7,161 | \$ | 2,890 | 57.99% | \$ | 6,880 |
| | Subtotal | \$ | 77,127 | \$ | 64,183 | 27.65% | \$ | 88,712 |
| | TOTAL | \$ | 471,018 | \$ | 460,290 | 14.75% | \$ | 539,912 |
| nance | Salary | \$ | 135,399 | Ś | 135,399 | 13.17% | Ś | 155,942 |
| | | \$ | 60,431 | \$ | 60,431 | 24.02% | Ś | 79,531 |
| | Benefits | \$ | 95,646 | \$ | 76,134 | 28.25% | \$ | 106,116 |
| | Svs & Supplies Total | \$ | 291,476 | \$ | 271,964 | 20.38% | \$ | 341,589 |
| lanning | | | | | 200 200 | | | 270 227 |
| | Salary | \$ | 260,051 | \$ | 260,051 | 6.87% | \$ | 279,227 |
| | Benefits | \$ | 132,467 | \$ | 132,467 | 13.13% | \$ | 152,489 |
| | Svs & Supplies | \$ | 256,016 | \$ | 276,299 | -0.59% | \$ | 274,682 |
| | Capital | \$ | - | \$ | - | - | \$ | - |
| ire | Total | \$ | 648,534 | \$ | 668,817 | 5.32% | \$ | 706,398 |
| | Salary | \$ | 76,098 | \$ | 62,753 | 22.90% | \$ | 81,397 |
| | Benefits | \$ | 12,356 | \$ | 12,356 | 5.12% | \$ | 13,022 |
| | Svs & Supplies | \$ | 110,083 | \$ | 101,626 | 22.74% | \$ | 131,544 |
| | Capital & R&R Tfr | \$ | 110,199 | \$ | 108,928 | -3.74% | \$ | 105,000 |
| | Total | \$ | | \$ | 285,663 | 13.69% | \$ | 330,963 |

| | 2022 | |
|--|--|---|
| \$ | 32,921 | |
| \$ | 73,489 | |
| \$ | 263,147 | |
| * | | |
| \$ | 1,265 | |
| \$ | 370,821 | |
| | | |
| | | |
| \$ | 110,000 | |
| \$ | 110,000 | |
| \$ | 480,821 | |
| * | 100,021 | |
| \$ | 161 104 | |
| | 161,104 | |
| \$ | 79,630 | |
| \$ | 85,230 | |
| \$ | 1,110 | |
| \$ | 327,074 | |
| | | |
| \$ | 54,088 | |
| \$ | 31,153 | 1 |
| \$ | 38,885 | |
| \$ | 124,126 | |
| \$ | 124,120 | |
| \$ | 54 500 | |
| | 51,588 | |
| \$ | 30,244 | |
| \$ | 6,880 | |
| \$ | 88,712 | |
| \$ | 539,912 | |
| | | |
| \$ | 155,942 | |
| _ | 100,046 | |
| Ś | | |
| \$ | 79,531 | |
| \$ | 79,531 106,116 | |
| | 79,531 | |
| \$ | 79,531 106,116 341,589 | |
| \$ \$ \$ | 79,531 106,116 341,589 279,227 | |
| \$ \$ \$ \$ | 79,531 106,116 341,589 279,227 152,489 | |
| \$ \$ \$ | 79,531 106,116 341,589 279,227 | |
| \$ \$ \$ \$ | 79,531 106,116 341,589 279,227 152,489 274,682 | |
| \$ \$ \$ \$ | 79,531 106,116 341,589 279,227 152,489 | |
| \$ \$ \$ \$ \$ \$ \$ | 79,531 106,116 341,589 279,227 152,489 274,682 706,398 | |
| \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 79,531 106,116 341,589 279,227 152,489 274,682 706,398 | |
| \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 79,531 106,116 341,589 279,227 152,489 274,682 | |
| \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 79,531 106,116 341,589 279,227 152,489 274,682 706,398 81,397 13,022 | |
| \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | 79,531 106,116 341,589 279,227 152,489 274,682 706,398 81,397 13,022 | |

330,963

6.9 mills PROPOSED 2022

General Fund Expense

| | | ADO | PTED BUDGET | P | ROJECTED | % | F | ROPOSED |
|---------------------------------|------------------|------|-------------|----|-----------|---------|----|-----------|
| Public Works | | 1.00 | 2021 | | 2021 | Change | | 2022 |
| Administration | Salary | \$ | 451,965 | \$ | 451,965 | 20.25% | \$ | 566,712 |
| | Benefits | \$ | 260,990 | \$ | 260,990 | 24.34% | \$ | 344,944 |
| | Svs & Supplies | \$ | 30,230 | \$ | 29,919 | -48.40% | \$ | 20,161 |
| | Other | \$ | 2,869 | \$ | 1,969 | 0.00% | \$ | 1,969 |
| | Pumpboat | \$ | 10,571 | \$ | 10,347 | 1.57% | \$ | 10,512 |
| | Total | \$ | 756,625 | \$ | 755,190 | 20.03% | \$ | 944,298 |
| acility/Vehicle Maintenance | Salary | \$ | - | \$ | | | | |
| | Benefits | \$ | | \$ | | | | |
| | Svs & Supplies | \$ | 235,825 | \$ | 228,125 | -1.95% | \$ | 223,772 |
| | Capital | \$ | - | \$ | - | 5 T T | \$ | - |
| | Total | \$ | 235,825 | \$ | 228,125 | -1.95% | \$ | 223,772 |
| Roads & Streets | Salary | \$ | | \$ | | | | |
| | Benefits | \$ | | \$ | - | | | |
| | Svs & Supplies | \$ | 240,400 | \$ | 233,600 | 5.96% | \$ | 248,400 |
| | Capital | \$ | - | \$ | - | | Ś | - |
| | Total | \$ | 240,400 | \$ | 233,600 | 5.96% | \$ | 248,400 |
| Parks | L'AND | 1 | | - | | | | |
| und | Salary | \$ | 7,664 | \$ | 2,054 | | \$ | - |
| | Benefits | \$ | 3,352 | Ś | 960 | | Ś | |
| | Svs & Supplies | \$ | 180,973 | \$ | 167,741 | 50.31% | \$ | 337,541 |
| | Capital-R&R Tfr | \$ | 49,000 | \$ | 49,000 | 0.00% | S | 49,000 |
| | Total | \$ | 240,989 | \$ | 219,755 | 43.15% | \$ | 386,541 |
| Marketing | | \$ | 8,700 | \$ | 6,550 | 64.97% | \$ | 18,700 |
| Non-Departmental | | \$ | 35,025 | \$ | 21,745 | 37.92% | \$ | 35,025 |
| Law Enforcement | Sheriff's Office | \$ | 1,025,380 | \$ | 1,025,230 | 3.64% | \$ | 1,063,974 |
| Total Expenses | | \$ | 4,663,483 | \$ | 4,635,102 | 12.88% | \$ | 5,320,392 |
| Total Expenses | | > | 4,003,483 | \$ | 4,035,102 | 12.00% | 2 | 5,520,352 |
| Cash Carryforward | | \$ | 13,064 | \$ | - | | \$ | - |
| Transfer Out - Sp Revenue Funds | | \$ | 50,000 | \$ | - | | \$ | 133,137 |
| Transfer Out - General CIP | | \$ | 300,000 | \$ | 300,000 | 57.14% | \$ | 700,000 |
| R&R Trfr Out- PW Purch | | \$ | | \$ | 172,454 | | \$ | 184,500 |
| R&R Trfr Out - Fire Purch | | \$ | 14 | \$ | 113,600 | | \$ | |
| TOTAL | | \$ | 5,026,547 | \$ | 5,221,156 | 17.62% | \$ | 6,338,029 |

| 1 | PROPOSED |
|----|-----------|
| | 2022 |
| \$ | 566,712 |
| \$ | 344,944 |
| \$ | 20,161 |
| \$ | 1,969 |
| \$ | 10,512 |
| \$ | 944,298 |
| \$ | - |
| \$ | - |
| \$ | |
| \$ | 223,772 |
| \$ | |
| \$ | 223,772 |
| \$ | - |
| \$ | |
| \$ | - |
| \$ | 248,400 |
| \$ | - |
| \$ | 248,400 |
| \$ | - |
| \$ | |
| \$ | - |
| \$ | 337,541 |
| \$ | 49,000 |
| \$ | 386,541 |
| \$ | |
| \$ | 18,700 |
| \$ | - |
| \$ | 35,025 |
| \$ | - |
| \$ | 1,063,974 |
| \$ | - |
| \$ | 5,320,392 |
| \$ | |
| \$ | - |
| \$ | 133,137 |
| \$ | 700,000 |
| \$ | 184,500 |
| \$ | - |
| \$ | 6,338,029 |

| 2 | | 4.8 mills | | 4.8 mills | 1 | - | 6.7 mills | | 6.9 mills |
|--------------|------------------------------|-------------|----|-----------|--------|----|-----------|--------|-----------------|
| | ADC | PTED BUDGET | | PROJECTED | % | | PROPOSED | % | PROPOSED |
| GENERAL FUND | (1) (21) | 2021 | 1 | 2021 | Change | | 2022 | Change | 2022 |
| Revenue | \$ | 5,040,264 | \$ | 4,969,755 | | \$ | 6,223,691 | 1 | \$ 6,291,064 |
| Expenditures | \$ | 5,026,547 | \$ | 5,221,156 | | \$ | 6,338,029 | | \$ 6,338,029 |
| Difference | \$ | 13,717 | \$ | (251,401) | | \$ | (114,338) | | \$ (46,965 |

City of Crystal River Community Redevelopment Agency FY 2021 Revised Budget vs. FY 2022 Proposed Budget

The Community Revelopment District (CRD) is a Special District funded through Tax Increment Financing (TIF) from the County and the City to redevelop and revitalize designated areas in the Redevelopment Plan. It is a Registered Special District created by the City in 1988 in accordance with Chapter 163 of the Florida Statutes, and is overseen by the Community Redevelopment Agency (CRA). The Agency is governed the the City Council. The Board consists of five members. The CRD is a specific geographic portion of the City designated in the 1988 Redevelopment Plan which consists of approximately 252 acres emcompassing the traditional downtown portion of the City, representing approximately 6.4% of the total area of the City. The CRA is charged with the administration of redevelopment and revitalization of blighted areas designated in the Plan. This is accomplished through re-investment of the TIF Funds combined with the acquisition and implementation of various grant programs. Additionally, the CRA reviews construction and remodeling projects within the CRD for compliance with established design standards. The Agency

| | | | - | | R | evenues | | | - | A 2 4 7 | _ | | |
|---------------------------------------|----|-------------|-----|-----------|-----|-----------|-----|-----------|----|-----------|----|-------------|----------|
| | | Actual | 10 | Adopted | 1.5 | Amended | 1 | Current | | Projected | | Proposed | % |
| | | 2020 | | 2021 | 1 | 2021 | | 2/28/2021 | | 2021 | | 2022 | Change |
| TIF | \$ | 567,120 | \$ | 581,510 | \$ | 596,420 | \$ | 596,417 | \$ | 596,417 | \$ | 692,586 | 13.89% |
| Interest | \$ | 12,100 | \$ | 3,000 | \$ | 3,000 | \$ | 1,397 | \$ | 2,000 | \$ | 2,000 | 0.00% |
| State & County Funding | \$ | | \$ | 4,445,000 | \$ | 5,011,667 | \$ | 566,666 | \$ | 1,011,666 | \$ | 3,200,000 | 68.39% |
| Stormwater Funding | \$ | | | | \$ | - | 1.7 | | \$ | | \$ | - | |
| Bank Loan Draws | \$ | • | h.— | | \$ | | | | \$ | H | \$ | - | |
| Insur. Reimb. & Miscellaneous | \$ | 25,000 | \$ | 2,764 | \$ | 14,559 | 1 | | \$ | 2,500 | \$ | 30,000 | 91.67% |
| Total | \$ | 604,220 | \$ | 5,032,274 | \$ | 5,625,646 | \$ | 1,164,479 | \$ | 1,612,583 | \$ | 3,924,586 | 58.91% |
| | - | | - | | EXP | ENDITURES | | | 11 | | | | |
| | | Actual | d C | Adopted | 1.1 | Amended | | Current | | Projected | | Proposed | % |
| | | 2020 | 1 | 2021 | 1 | 2021 | | 2/28/2021 | | 2021 | | 2022 | Change |
| Salaries | \$ | 142,310 | \$ | 144,799 | \$ | 146,948 | \$ | 50,113 | \$ | 146,948 | \$ | 48,890 | -200.57% |
| Benefits | \$ | 57,613 | \$ | 82,468 | \$ | 82,724 | \$ | 27,119 | \$ | 82,724 | \$ | 24,419 | -238.77% |
| Operating & Loan Expense | \$ | 355,860 | \$ | 415,410 | \$ | 418,723 | \$ | 122,913 | \$ | 280,851 | \$ | 462,115 | 39.22% |
| Transfer to General Fund | \$ | 73,930 | \$ | 16,884 | \$ | 31,794 | \$ | 7,035 | \$ | 31,794 | \$ | 16,884 | -88.31% |
| Total Admin. Exp. | \$ | 629,712 | \$ | 659,561 | \$ | 680,189 | \$ | 207,180 | \$ | 542,317 | \$ | 552,308 | 1.81% |
| Mini-Grants | \$ | 12,035 | \$ | 15,000 | \$ | 13,500 | \$ | 2,500 | \$ | 13,500 | \$ | 15,000 | 10.00% |
| Total Mini-Grants | \$ | 12,035 | \$ | 15,000 | \$ | 13,500 | \$ | 2,500 | \$ | 13,500 | \$ | 15,000 | 10.00% |
| Capital Expenditures | \$ | 978,684 | \$ | 5,220,250 | \$ | 5,841,881 | \$ | 47,925 | \$ | 581,232 | \$ | 4,761,000 | 87.79% |
| Total Expenditures | \$ | 1,620,432 | \$ | 5,894,811 | \$ | 6,535,571 | \$ | 257,605 | \$ | 1,137,049 | \$ | 5,328,308 | 78.66% |
| Available to be Allocated to Projects | \$ | (1,016,212) | \$ | (862,537) | \$ | (909,924) | \$ | 906,874 | \$ | 475,534 | \$ | (1,403,723) | |
| Fund Balance (9-30-20) Estm | \$ | 980,467 | \$ | 117,930 | \$ | 70,543 | \$ | 1,887,342 | \$ | 1,456,001 | \$ | 52,278 | |

is managed on a daily basis by the City Manager, serving as the CRA Director.

| | 1 | FY2021 | FY2021 | | FY2021 | | FY2022 | | FY2023 | | FY2024 | | FY2025 | - | FY2026 |
|--|----|-----------|--------------------|-----|-----------|----|-----------|------|-----------|-----|-----------|-----|----------|-----|---------|
| | A | dopted | Activity 2/28/2021 | | Projected | F | Proposed | | Proposed | Pro | posed | Pro | posed | Pro | posed |
| RESOURCES / REVENUES | | | | | | | | | | | | | | | |
| Local Option Gas Tax | \$ | 194,902 | \$ 69,372 | \$ | 179,924 | \$ | 207,192 | \$ | 209,264 | \$ | 211,357 | \$ | 213,470 | \$ | 215,605 |
| State Shared Revenue | \$ | 44,174 | \$ 14,760 | \$ | 44,282 | \$ | 41,987 | \$ | 42,407 | \$ | 42,831 | \$ | 43,259 | | 43,692 |
| Interest Earnings | \$ | 1,000 | \$ 1,985 | \$ | 4,510 | \$ | 3,000 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 | \$ | 1,000 |
| Legislative Funding for City Hall Rebuild | \$ | | | | | | | | | | | | | | |
| State Appropriation - Linear Park | \$ | + | | | | | | | | | | | | | |
| FDLE Grant - Chamber Streaming Equipment | | | \$ 40,038 | \$ | 40,038 | | | | | | | 1 | | | |
| SWFMD - HSP Agreement 50/50 | \$ | 100,000 | | \$ | 77,435 | | | | | | | 1 | | | |
| eoman's Park Contest - Bark for your Park | | 1 | | | | \$ | 15,000 | | | | | 1 | | | |
| Koos FEMA Reimbursement | \$ | 160,000 | | \$ | 160,000 | | | | | | | 1 | | | |
| Koos Reimb Agreement | \$ | 255,000 | · | \$ | 255,000 | | | 1 | | | | | | | |
| FWS - Boat Ramp Relocation | | | | | | | | 12 | | | | | | | |
| Transfer from GF Operating | \$ | 300,000 | \$ 125,000 | \$ | 300,000 | \$ | 700,000 | \$ | 600,000 | \$ | 500,000 | \$ | 400,000 | \$ | 300,000 |
| Transfer from Kings Bay Paddlecraft Program | \$ | - | \$ - | \$ | | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 |
| | \$ | 1,055,076 | \$ 251,155 | \$ | 1,061,190 | \$ | 1,017,179 | \$ | 902,671 | \$ | 805,187 | \$ | 707,729 | \$ | 610,297 |
| Transfers from R&R Cash for Capital Purchases: | \$ | | 1 | | | | | | | | | | | | |
| Transfer from Fire for R&R Reserves | Ś | 60,000 | 1 | \$ | 113,600 | \$ | - | \$ | 575,000 | \$ | 450,000 | | | \$ | |
| Transfer from PW for R&R Reserves | Ś | 186,000 | 0 | \$ | 172,454 | \$ | 184,500 | \$ | 289,000 | \$ | 187,000 | \$ | 99,000 | \$ | 308,000 |
| Transfer from GF-Parking Meter Revenue Excess | Ś | | 1 | | | | | \$ | - | \$ | 1.1.1 | \$ | 5 - Cal. | \$ | - |
| | \$ | 246,000 | \$ - | \$ | 286,054 | \$ | 184,500 | \$ | 864,000 | \$ | 637,000 | \$ | 99,000 | \$ | 308,000 |
| Other Revenue Sources | | | 1 | 1 | | | | | | | | | | 1.0 | |
| CIC - Citrus Information Cooperative | \$ | - | | 21 | | \$ | A | 1.1 | | | | | | | |
| FMIT Safety Grant | \$ | 2 | | 1 | | | _ | 1 | | | | - | | | |
| Property Appraiser (GIS fund) | \$ | | · | 1.5 | | | | | | | | | | | |
| Grant - Pumpboat Replacement | - | | · · · · · · · · | | | \$ | 106,500 | | | | | - | | | |
| | \$ | | \$ - | \$ | | \$ | 106,500 | \$ | 1 | \$ | 1 | \$ | | \$ | - |
| Carryforward Funding | Ś | 634,924 | | | | \$ | 10,000 | \$ | | \$ | - | \$ | 4 | \$ | ÷. |
| Total Resources | \$ | 1,936,000 | \$ 251,155 | \$ | 1,347,244 | \$ | 1,318,179 | \$ | 1,766,671 | \$ | 1,442,187 | \$ | 806,729 | \$ | 918,297 |
| | - | | | | | | | 1 | | | | | 1.1 | | |
| | | | | | _ | _ | | - | - | - | | - | | - | _ |
| REQUIREMENTS / EXPENDITURES City Hall Equipment /City Owned Building Projects | - | - | | | | | | - | | | _ | | | | |
| City Hall Rebuild #17-11 | \$ | - | | | | | | | | | | | | | |
| Computer Replacements | \$ | 7,000 | \$ 578 | \$ | 7,000 | \$ | 7,000 | ji i | | | | | | | |
| Chamber Streaming Equipment | \$ | - | \$ 40,477 | \$ | 40,445 | \$ | - | | | | | | | | |
| Mausoleum Granite Repair | \$ | - | \$ - | \$ | - | \$ | 150,000 | | | | | | | | |
| Vausoleum Roof Replacement | \$ | 15,000 | \$ - | \$ | 15,000 | \$ | - | | | | | | | | |
| Noise Meters | \$ | 2,000 | \$ - | \$ | 2,000 | \$ | | 1.5 | | | | | | | |
| Parking Lots/Driveways Repaving- #17-13 | \$ | 10,000 | | \$ | 10,000 | \$ | 10,000 | \$ | 12,000 | \$ | 13,500 | \$ | 14,000 | \$ | 15,500 |

| | | FY2021 | F | Y2021 | | FY2021 | | FY2022 | | FY2023 | | FY2024 | | FY2025 | | FY2026 |
|---|----|-------------|----------|-------------|-------|-----------|----------|---------|-----|----------|-----|--------|------|--------|----------|--------|
| | 17 | Adopted | Activit | y 2/28/2021 | | Projected | Р | roposed | | Proposed | Pro | posed | Pro | posed | Pro | posed |
| Pumpboat Motor (repairs) | \$ | 5,000 | | | _ | | \$ | 5,000 | | | | | | | | |
| Train Depot Windows | \$ | 5,000 | \$ | - | \$ | - | \$ | 7,500 | | | | | | | | |
| Water Barricades | \$ | 5,000 | | | \$ | - | \$ | 5,000 | | | | | | | | |
| Waterfronts Building Repl/Marina Services | \$ | 0 49,000 | Ś | 41,055 | Ś | 74,445 | Ś | 184,500 | \$ | 12,000 | \$ | 13,500 | \$ | 14,000 | \$ | 15,500 |
| Parks' Improvement Projects: | \$ | 49,000 | \$ | 41,033 | 4 | 74,445 | - | 104,500 | ~ | 12,000 | Ŷ | 15,500 | 7 | 1,000 | + | 20,000 |
| Copeland Park - seal/stripe BB & parkinglot pave - #19-07 | \$ | 7,000 | \$ | - | \$ | - | \$ | | \$ | 1.5 | \$ | - | \$ | 10,000 | \$ | - |
| Copeland Park - chain link fence replace | \$ | | \$ | 23,480 | \$ | 23,480 | | | | | | | 2 | | | |
| Copeland Park - General Improvents | \$ | | <u> </u> | 100 | 5.5 | | \$ | 30,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 |
| opleland Park - Water Drinking Fountain #21-19 | 1 | - | | E.I. | \$ | 7,000 | \$ | • | | | | | | | | Y., |
| | \$ | 7,000 | \$ | 23,480 | \$ | 30,480 | \$ | 30,000 | \$ | 10,000 | \$ | 10,000 | \$ | 20,000 | \$ | 10,000 |
| Hunter Springs Park Buoy Replacement | \$ | - | | | \$ | | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 |
| (BP -Master Plan/ Repl FY2025 | \$ | 30,000 | | | \$ | 30,000 | | | | | | | | | | |
| (BP -Kiosk Plexiglass replacement panels | | | | | | | \$ | 2,000 | | | | | 1 | | 2 | |
| BP - General Improvements | | | | | | | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 |
| | \$ | 30,000 | \$ | 4 | \$ | 30,000 | \$ | 62,000 | \$ | 60,000 | \$ | 60,000 | \$ | 60,000 | \$ | 60,000 |
| egrone Park - signage | \$ | | 1 | | \$ | | \$ | 10,000 | 1 | | | | 12.2 | | \$ | 10,000 |
| egrone Park - YMCA Building | \$ | - 2- | | | | 20,000 | \$ | - | \$ | - | \$ | | \$ | | \$ | 2 |
| egrone Park - resurface Racketball Court | \$ | - | | | 12.77 | | \$ | 20,000 | | | | | \$ | 20,000 | | |
| egrone Park - Shade Canopy - #17-16 | \$ | 10,500 | | | \$ | 17,500 | \$ | ÷ | 2.1 | | - | | 1 | | - | _ |
| egrone Park - seal & strip BB & Parking - #17-16 | \$ | 7,000 | | | \$ | - | | | - | | \$ | 10,000 | | 20.000 | - | |
| egrone Park - resurface Tennis Courts - #21-04 | \$ | 30,000 | | | \$ | 25,000 | | | - | - | | | \$ | 30,000 | | |
| | \$ | 47,500 | \$ | | \$ | 62,500 | \$ | 30,000 | \$ | | \$ | 10,000 | \$ | 50,000 | \$ | 10,000 |
| Cutler Spur Dog Park/Yeoman's Pet Park - #19-14 | \$ | + | | | | | \$ | 20,000 | - | | | | - | | - | |
| plash Pad/Linear Park - #16-08 / #21-09 | \$ | 155,000 | \$ | 24 | \$ | 155,000 | \$ | 25,000 | - | | | | - | | - | |
| arks - Miscellaneous | \$ | 35,000 | \$ | | \$ | 35,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 |
| oat Ramp Relocation | \$ | - | | | 1 | | | | | | | | | | | |
| onnection to County Trail System | \$ | | | | 1.5 | | - | | - | _ | - | | - | | - | _ |
| rosstown Trail Connection to Plantation | \$ | | - | | _ | | | | - | | - | 6000 | - | 6000 | - | 6000 |
| ighting - Path/KBD to 3rd (solar lighting) #18-05 | - | 0 | | | - | | | 6,000 | | 6000 | | 6000 | - | 6000 | - | 6000 |
| Public Works Faultment Purchases | \$ | 190,000 | \$ | 24 | \$ | 190,000 | \$ | 71,000 | \$ | 26,000 | \$ | 26,000 | \$ | 26,000 | \$ | 26,000 |
| Public Works Equipment Purchases | - | | - | | - | | Ś | 9,000 | - | | | | - | | - | |
| lower for Ventrac (attachments edger) | - | | - | | - | | \$ | | - | | - | | - | _ | - | |
| xcavator - mini (50/50 split W&S) | - | - | - | | - | | \$ \$ | 27,500 | č | 25.000 | - | | - | | - | |
| ift - large 4 post for trolley, dump truck | - | | | | - | | Ş | - | \$ | 35,000 | - | | - | _ | - | |
| hop Gate Realign & Auto Opener | \$ | 20,000 | \$ | 9,245 | - | | | | | | - | | - | | - | _ |
| hop Material Bins | \$ | - | - | | | 6.379.97 | \$ | 3,000 | 1 | | - | | - | | - | |
| Storage Units - 40' Conex boxes | \$ | 6,000 | \$ | 6,000 | \$ | 6,000 | \$ | 8,000 | | | | | | | <u> </u> | |

| | | FY2021 | F | Y2021 | 12 | FY2021 | | FY2022 | | FY2023 | | FY2024 | | FY2025 | | FY2026 |
|---------------------------|----|---------|---------|-------------|-----|-----------|----|---------|----|----------|-----|--|-----|---------|-----|---------|
| | A | dopted | Activit | y 2/28/2021 | | Projected | P | roposed | | Proposed | Pro | posed | Pro | posed | Pro | posed |
| eanup (Riverwalk) | \$ | - | | | | | \$ | | | | \$ | 130,000 | | | | |
| 7' x 16') | \$ | 7,000 | | | | | | | | | 1 | | | | | |
| | - | | | | 1.1 | | | | | | | | | | | |
| | | | | | | | | - | | | | | | | | |
| | | | | | | | | | | | | | | | | |
| | \$ | 33,000 | \$ | 15,245 | \$ | 6,000 | \$ | 47,500 | \$ | 35,000 | \$ | 130,000 | \$ | - | \$ | |
| et Projects | | | | | | | | | | | | | 1 | | | - |
| | \$ | 25,000 | | | \$ | 22,448 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 | \$ | 15,000 |
| | \$ | 10,000 | | | \$ | 10,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 |
| ts | \$ | 175,000 | | | \$ | 150,000 | \$ | 200,000 | \$ | 200,000 | \$ | 200,000 | \$ | 200,000 | \$ | 200,000 |
| | | | 1. | | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 | \$ | 10,000 |
| | \$ | 100.000 | | | \$ | 75,000 | \$ | - | \$ | 35,000 | \$ | 35,000 | \$ | 35,000 | \$ | 35,000 |
| | + | 200,000 | | | | | | | | | | | | | | |
| spection #16-09 | \$ | 275,000 | | | \$ | 275,000 | \$ | - | 1 | | | | 1 | | | |
| | 1 | | | | \$ | | \$ | 50,000 | | | | 1. | 1.1 | | | |
| | \$ | 585,000 | \$ | - | \$ | 542,448 | \$ | 295,000 | \$ | 280,000 | \$ | 280,000 | \$ | 280,000 | \$ | 280,00 |
| ojects | \$ | - | _ | | | | | | | | | | 1.1 | | | |
| ations - #2015P | \$ | 6,000 | \$ | | \$ | 6,000 | \$ | 5,000 | \$ | ч. | \$ | 5,000 | \$ | (e. 1 | \$ | 5,000 |
| | \$ | 15,000 | \$ | | \$ | 10,000 | \$ | 7,500 | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 | \$ | 5,000 |
| | \$ | 2,500 | | | \$ | 2,500 | \$ | 2,500 | \$ | 2,500 | \$ | 2,500 | \$ | 2,500 | \$ | 2,500 |
| nage | \$ | 10,000 | \$ | | \$ | 5,000 | \$ | - | \$ | - | \$ | 5,000 | \$ | - | \$ | - |
| | \$ | 33,500 | \$ | - | \$ | 23,500 | \$ | 15,000 | \$ | 7,500 | \$ | 17,500 | \$ | 7,500 | \$ | 12,500 |
| ater Quality | | - | | | ć. | | | | 1 | | | | - | | | |
| age, Treatment | \$ | 200,000 | \$ | 5,382 | \$ | 50,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 |
| | \$ | | 11 | 20101 | 12 | | | | | | | | | | - | |
| | \$ | 50,000 | | _ | \$ | 50,000 | \$ | - | 1 | | | | | | - | |
| | \$ | | \$ | 117,682 | \$ | 154,870 | \$ | | | | | | | | | |
| | \$ | 250,000 | \$ | 123,064 | \$ | 254,870 | | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 | \$ | 100,000 |
| 6 | \$ | 50,000 | - | | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 |
| | \$ | 415,000 | ć | - | \$ | 415,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | Ś | 25,000 |
| | \$ | 465,000 | \$ | | 2 | 440,000 | Ş | 23,000 | 4 | 23,000 | 4 | 23,000 | 4 | 20,000 | Ŷ | 20,000 |
| Purchases: | | | | | | | | | | | | | | | 1 | |
| | \$ | 45,000 | \$ | | \$ | 45,600 | | | \$ | 575,000 | \$ | 450,000 | | | \$ | Ψ. |
| | Ť | | | | \$ | 68,000 | | | | | | | | - | | |
| on & Paint | \$ | 15,000 | \$ | | \$ | 15,000 | \$ | 12 | 1 | | | | | | | |
| Com office. | | | | | | | | | | | | | | | | |
| ir Compressor | \$ | 35,000 | | | \$ | 37,100 | | | | | | | | | | |
| Contraction (Contraction) | \$ | 90,000 | | | \$ | 79,326 | | | | | | | | | | |

Street Sweeper for Stormwater Cleanup (Riverwalk) Trailer - Enclosed for Equipment (7' x 16')

Road and Street Projects

Sidewalks - New Installation Sidewalk - Repair #MAINT Street Resurfacing - annual projects Parking Lots & Driveways - repave Street Striping and Marking

Bridge Foundation Repairs/DOT Inspection #16-09 US 44 New Traffic Signal - #21-17

Signage Projects

Welcome Signs - Freshen up 3 locations - #2015# Street Signs Replacement Plan Wayfinding Signage Noise Ordinance Enforcement Signage

Stormwater/Water Quality

Stormwater Impr - Culverts, Drainage, Treatmer Stormwater Feasibility Study Paradise Pt. Stormwater = #19-01 HSP DRA Improvements - #18-12

Guard Rails - new & repl old #17-06 Hurricane Hermine - Koos House

Vehicle/Equipment Replacement Purchases:

Fire Dept. - Utility Fire Truck Fire Dept - Utility Fire Boat Fire Dept - replace Roof on station & Paint

PW Vehicles - Service Truck w/Air Compressor PW Vehicle - Bucket Truck

| | | FY2021 | | FY2021 | | FY2021 | | FY2022 | FY2023 | | FY2024 | | FY2025 | | FY2026 |
|---|----|-----------|-----|----------------|----|-----------|-----|-----------|-----------------|----|-----------|-----|---------|-----|-----------|
| | | Adopted | Act | vity 2/28/2021 | | Projected | Р | roposed | Proposed | Pr | oposed | Pro | posed | Pro | posed |
| PW Vehicle - F150 Trucks | \$ | 50,000 | | | \$ | 45,653 | \$ | + | \$ 56,000 | \$ | | \$ | 60,000 | \$ | 30,000 |
| PW Equip - Mower/Zero Turn | \$ | 11,000 | \$ | 10,375 | \$ | 10,375 | \$ | 11,000 | \$ 12,000 | \$ | 12,000 | \$ | 13,000 | \$ | 13,000 |
| PW Shop - replace Roof | \$ | | | | | | | | | | | | | | |
| PW Equip - Backhoe Replacement (50/50 split W&S) | | | | | | | \$ | 19 | \$ 45,000 | | | | | | |
| PW Equip - Bobcat | | | | | | | | | | | | 1 | | \$ | 55,000 |
| PW Equip - Side by Side for Riverwalk & Town Square | | | | | | | \$ | | | \$ | 12,000 | | | | |
| PW Equip - Case Tractor & Bushhog | - | | | | 1 | | | | | \$ | 45,000 | | | | |
| PW Vehicle - Dump Truck Replacement | | | | | | | \$ | ÷ | \$ н | \$ | 130,000 | 1 | | \$ | 50,000 |
| PW Equip - Side Mower to replace 2013 Kubota | | | 1 | | | | \$ | | \$ 176,000 | | | | | | |
| PW Equip - Grapple Truck | | | | | | | | | | | | | | \$ | 160,000 |
| PW Vehicles - Vacuum Truck Replacement (75/25% split W&S) |) | | 1 | | | | \$ | 110,000 | | | | | | - | |
| PW - Administration Car | 1 | | 1 | | | | | | | | | \$ | 26,000 | | _ |
| Code Enforcement Truck Replacement | | | | | | | \$ | 28,000 | | | | | | | |
| Pumpboat | | | | | _ | _ | \$ | 142,000 | _ | _ | - | - | | - | |
| - 1 | | | | | | | | | | | | | | | |
| | \$ | 246,000 | \$ | 10,375 | \$ | 301,054 | \$ | 291,000 | \$ 864,000 | \$ | 649,000 | \$ | 99,000 | \$ | 308,000 |
| R&R - Future PW Shop Building Rebuild (several yrs) | Ċ | | | | ÷. | | \$ | - | \$ | \$ | | \$ | | \$ | 247,500 |
| Community Projects - to be determined | 1 | | | | | | \$ | 400,000 | \$ 300,000 | \$ | 200,000 | \$ | 100,000 | \$ | - |
| Total Requirements | \$ | 1,936,000 | \$ | 213,243 | \$ | 1,955,297 | \$1 | L,551,000 | \$ 1,719,500 | \$ | 1,521,000 | \$ | 781,500 | \$ | 1,094,500 |
| Difference | \$ | | \$ | 37,912 | \$ | (608,053) | \$ | (232,821) | \$ 47,171 | \$ | (78,813) | \$ | 25,229 | \$ | (176,203 |
| Fund Balance (9-30-20) Estm \$ 1,301,333 | \$ | 1,301,333 | \$ | 1,339,244 | \$ | 693,279 | \$ | 460,458 | \$ 507,629 | \$ | 428,817 | \$ | 454,046 | \$ | 277,843 |

| Rollforward Funds: | |
|--------------------------------------|--------------|
| Train Depot Windows | \$ 5,000 |
| Pumpboat Motor | \$ 5,000 |
| Guard Rails | \$ |
| Legrone Park - Shade Canopy - #17-16 | \$ |
| Stormwater Improvements | \$ 2 |
| | \$ ÷ |
| | \$ |
| | \$ 10,000 |

10,000

| | | FY2021 | 1.1 | FY2021 | | FY2021 | | FY2022 | 1.1 | FY2023 | 1 | FY2024 | 1.1 | FY2025 | | FY2026 |
|--|-----|--|-----|-----------------------|----------|-----------|----|-----------|-----|----------|----------|---------|------|---------|------|---------|
| | | Adopted | 2 | Activity 2/28/2021 | | Projected | | Proposed | | Proposed | Prop | posed | Prop | osed | Prop | osed |
| Resources | | | | - | | | | | 1.1 | | | | | | | |
| Tax Increment Funding - 50% | \$ | 290,755 | \$ | 298,209 | \$ | 298,209 | \$ | 346,293 | \$ | 349,756 | \$ | 353,253 | \$ | 356,786 | \$ | 360,354 |
| Department of Transportion | - | | | | - | | \$ | 1 | \$ | | \$ | E. | \$ | - | \$ | |
| County Restoration Funding - Initial \$ - #1061B | \$ | 1,700,000 | \$ | | \$ | (2) | \$ | 1,700,000 | Ś | | \$ | | \$ | 4 | \$ | |
| State Legislature Funding - Riverwalk - #1061B | - | -// | Ś | | \$ | - | \$ | 1,000,000 | | | | | | | | |
| Other Funding for Riverwalk -#1061B | \$ | 2,300,000 | \$ | 566,666 | \$ | 566,666 | \$ | 500,000 | | | 1 | | 1 | | | |
| Other Funding for Boat Ramp Relocation -#1061B | 1 | | | | | | | | \$ | | <u>n</u> | | | | | |
| State Legislature Funding - Town Square #19-11 | \$ | - | \$ | - | \$ | | | | \$ | 650,000 | 11. | | | | | |
| State Appropriation - Linear Park - #17-02 | \$ | 445,000 | \$ | 1 | \$ | 445,000 | \$ | 4 | | | 2 - | | | | | |
| Historial Preservation Grant | - | | | | <u> </u> | | \$ | 25,000 | | | 1 | | | | | |
| Stormwater Funding | \$ | ~ | | | | | | | \$ | | \$ | | | | | |
| Corner Post Signage (\$200 each) - #2015U | \$ | 200 | \$ | - | \$ | 2,500 | \$ | 5,000 | \$ | 200 | \$ | 200 | \$ | 200 | \$ | 200 |
| Carryforward Funding | \$ | 3,224,000 | - | | | | \$ | - | 1.7 | | 1 | | 1 | | | |
| Total Resources | \$ | 7,959,955 | \$ | 864,875 | \$ | 1,312,375 | \$ | 3,576,293 | \$ | 999,956 | \$ | 353,453 | \$ | 356,986 | \$ | 360,554 |
| Requirements | - | | | | | | | | | |)) | | | | | |
| Riverwalk Phase I (LAND) - #1061B | \$ | - 14 | | | | | | | 1.1 | | | | | | | |
| Riverwalk Phase II (WATER) - #1061B | \$ | 3,500,000 | | | \$ | 4 | \$ | 3,420,000 | \$ | 1.1.1.14 | | | 1 | | _ | |
| Riverwalk Optional Upgrades - #1061B | \$ | 500,000 | \$ | 2,500 | \$ | 2,500 | \$ | 480,000 | | | 1 | | | | | |
| Riverwalk Dock Relocations - #1061B | \$ | 150,000 | \$ | 2 | \$ | - | \$ | 150,000 | \$ | 1 | 1. | | | - N | | |
| Riverwalk Boat Ramp Relocation - #1061B | | | | | | 4 | - | | \$ | | | | 2 | | | |
| Riverwalk Civil Engineering - #1061B | \$ | 520,000 | \$ | 5,360 | \$ | 25,000 | \$ | 495,000 | - | | | | | | | _ |
| Linear Park - construction #17-02 | \$ | 445,000 | \$ | 21,628 | \$ | 445,000 | \$ | + | | | | | | | | |
| Chamber Building Property Improvements - #16-01 | \$ | | \$ | - | \$ | | | | \$ | | | | | | | |
| Main Street Program - #20152 | \$ | 36,000 | \$ | 18,000 | \$ | 36,000 | \$ | 36,000 | 10 | | | | | | | |
| Grant Program | \$ | 25,000 | \$ | - | \$ | 25,000 | \$ | 25,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 | \$ | 50,000 |
| Trail Improvements - #15-02 | \$ | 25,000 | | | \$ | 34,982 | \$ | 35,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 | \$ | 25,000 |
| | \$ | 1. | \$ | | \$ | - 54 | \$ | - | | | 1- | | 1 | | - | |
| Stormwater - BMP Feasiblity Study - #63076 | | | | | | | | | | | | | _ | | | |
| Historical Preservation Study/Implementation | 1.1 | | | | | | \$ | 50,000 | | | - | | 2 | | | |
| CRA Expansion Plan/Implementation | | | | S. 1. 1. 1 | | | \$ | 50,000 | | | | | - | | | |
| Pole Banners - #16-04 | \$ | 2,750 | \$ | 437 | \$ | 2,750 | \$ | - | \$ | | \$ | | \$ | | \$ | |
| Corner Rightaways Designs/Construction #18-02 | \$ | | - | | | | | | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 | \$ | 20,000 |
| Coastal Heritage Museum - #16-20 | \$ | | | | | | \$ | 10,000 | | | | | - | | - | |
| Pumphouse #18-04 | \$ | 16,500 | Ś | | \$ | 10,000 | Ś | 10,000 | - | | - | | - | | | |

| | | FY2021 | | FY2021 | 1 | FY2021 | | FY2022 | - | FY2023 | 1.1 | FY2024 | 0 | FY2025 | | FY2026 |
|---|----|-----------|----|------------------------------|----|-----------|----|-------------|----|----------|-----|---------|------|---------|-----|---------|
| | | Adopted | | <u>Activity</u> 2/28/2021 | 1 | Projected | _ | Proposed | _ | Proposed | Pro | posed | Prop | oosed | Pro | posed |
| Junter Springs DPA #19.10 | | | | | \$ | | Ś | | | | | | | | | |
| Hunter Springs DRA - #18-12 | | | - | | 2 | | - | | | | 1 | | 1 | | | |
| TOWN SQUARE - #19-11 | \$ | | \$ | | | | \$ | | \$ | 650,000 | | | | | | |
| Capital Requirements | \$ | 5,220,250 | \$ | 47,925 | \$ | 581,232 | \$ | 4,761,000 | \$ | 745,000 | \$ | 95,000 | \$ | 95,000 | \$ | 95,000 |
| Civic Master Plan - studies | \$ | | | | | | \$ | | | | | | 1 | | | |
| Street Signage - #2015U | \$ | 5,000 | _ | 2 | | | | | | | | | 1 | | - | |
| Other Requirements | \$ | 5,000 | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | - |
| Total Requirements | \$ | 5,225,250 | \$ | 47,925 | \$ | 581,232 | \$ | 4,761,000 | \$ | 745,000 | \$ | 95,000 | \$ | 95,000 | \$ | 95,000 |
| Difference | \$ | 2,734,705 | \$ | 816,950 | \$ | 731,143 | - | (1,184,707) | \$ | 254,956 | \$ | 258,453 | \$ | 261,986 | \$ | 265,554 |
| | | ok | - | | | | | | | | | | | | | |
| Rollforward Funds: Riverwalk Waterside - #1061B \$ Pumphouse \$ Grant Program \$ | 1 | | | | | | | | | | | | | | | |

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RENEWAL & REPLACEMENT PROJECTIONS Fire Department

| Unit # | Туре | Original | Purchase Info | Curre | nt Info | Estimated Repla | acement | FY2020 2019/2020 | <u>FY2021</u> 2020/2021 | FY2022 2021/2022 | FY2023 2022/2023 | FY2024 2023/2024 | FY2025 2024/2025 |
|----------------|------------------------------|----------------------|--|------------------------|----------------------|--|----------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|----------------------------------|
| | | Year | Price | Mileage | Engine Hrs | Cost | Year | | | | | | |
| | | | | | | Annual | Funding | \$ 648,782.53 \$ 100,000.00 | \$ 498,782.53 \$ 100,000.00 | \$ 485,182.53 \$ 100,000.00 | \$ 585,182.53 \$ 100,000.00 | \$ 110,182.53 \$ 100,000.00 | \$ (239,817.47) \$ 100,000.00 |
| E1 B1 M1 | Engine Brush Marine | 2013 2011 2002 | \$323,727.10 \$76,044.70 \$11,896.95 | 5,425.00 5,479.00 | 408.00 38.00 | \$425,000.00 \$95,000.00 \$90,000.00 | 2033 2023 2022 | | (\$68,000.00) | \$0.00 \$0.00 | (\$125,000.00) | | |
| U1 T1 | Utility Tanker | 2002 2000 1994 | \$42,041.00 \$145,700.00 | 21,047.00 22,846.00 | 1,128.00 2,167.00 | \$90,000.00 \$250,000.00 | 2021 | \$0.00 | (\$45,600.00) | | | | |
| E1A | Engine Fire House | 1993 | \$198,617.00 | 17,196.00 | 2,018.00 | \$450,000.00 \$1,000,000.00 | 2019 | (\$250,000.00) | | \$0.00 | | | |
| | Radios Airpacks Aerial | | | | | \$900,000.00 | 2024 | | | | \$ (450,000.00) | (\$450,000.00) | |
| | | | | | | | | \$ 498,782.53 | \$ 485,182.53 | \$ 585,182.53 | \$ 110,182.53 | \$ (239,817.47) | \$ (139,817.47) |

| | 10.40 | | Original D | underer lafe | Estimated Repl | comon | | <u>FY2020</u> 2019/2020 | <u>FY2021</u> 2020/2021 | FY2022 2021/2022 | FY2023 2022/2023 | FY2024 2023/2024 |
|--------------|-------------------------------------|-------------|------------|-----------------------|--|--------|----------|--|--|---------------------|---------------------|---|
| <u>Veh#</u> | <u>Type</u> | <u>Year</u> | Date | urchase Info Price | <u>Cost</u> | Year | 3 | 2013/2020 | 2020/2021 | LULIYLULL | 2022/2023 | 1010/1011 |
| | | | | | <u>Annual Funding</u> <u>Annual Fundin</u> <u>Grant</u> | | \$ \$ \$ | 196,447.24 44,000.00 5,000.00 | \$ 245,447.24 \$ 44,000.00 \$ 5,000.00 | A HILL HALL | | \$ (50,052.76) \$ 59,000.00 \$ 145,000.00 |
| FACILITIES | | | | | | | | | | | | |
| | Boat - Pump Boat(motor R&R) | 2009 | 9/30/2009 | \$61,815.00 | | 2022 | | | | (\$142,000.00) | | |
| | 150 Pickup Truck | 2013 | 3/19/2013 | \$16,015.84 | \$30,000.00 | 2025 | | | | | | |
| PARKS | | | | | | | | | | | | |
| 773 Dodge | 1500 Pickup Truck | 2003 | 2/5/2003 | \$14,761.10 | | 2021 | | | (\$26,000.00) | | | |
| 969 Ford F: | 150 Pickup Truck | 2011 | | | \$30,000.00 | 2024 | | | | | | \$0.00 |
| 189 Ford F | 450 Small Dump Truck | 2012 | 10/5/2011 | \$35,474.00 | | 2024 | | | | | | \$0.00 |
| 572 Ford F | 150 Pickup Truck | 2012 | 11/20/2012 | \$18,000.00 | \$30,000.00 | 2024 | | | | 40.00 | (420,000,00) | \$0.00 |
| NEW F150 P | Pickup Truck | | | | | 2022 | | | | \$0.00 | (\$28,000.00) | |
| STREETS | | | | | | | | | | | 1000 | |
| 315 Dump | Truck (still have?? Still usable??) | 2002 | 1/16/2002 | \$59,393.60 | Second and a second seco | 2023 | | | 0055 CT 2 200 | | \$0.00 | (\$130,000.00 |
| 757 Dodge | 2500 Pickup Truck | 2002 | 6/27/2002 | \$16,521.75 | | 2022 | | | (\$26,000.00) | | | |
| 779 Vac Tr | ruck 25/75 spilt W&S (move to W&S) | 2005 | 5/11/2007 | \$214,631.85 | | 2022 | | | | (\$110,000.00) | | |
| 486 Ford G | Grapple | 2013 | 6/25/2013 | \$109,422.00 | | 2025 | | | | | | |
| 734 Ford F. | 250 Pickup Truck | 2014 | 9/30/2013 | \$17,389.58 | | 2026 | | | | | | |
| 878 Ford B | Bucket Truck | 2005 | 1/30/2012 | \$35,204.40 | | 2021 | | | (\$80,000.00) | | | |
| 870 Ford F | 150 | 2014 | 6/20/2014 | \$21,414.90 | \$30,000.00 | 2026 | | | | 1 | | |
| NEW F150 P | Pickup Truck | | | | | 2022 | | | | \$0.00 | (\$28,000.00) | |
| ADMINISTRATI | ION | | | | | | | | | | | |
| | usion Automobile | 2012 | 2/28/2012 | \$15,840.99 | \$26,000.00 | 2024 | | | | | | \$0.00 |
| 15 Ford F | 150 Pickup Truck | 2019 | 3/19/2019 | \$22,000.00 | \$30,000.00 | 2027 | | | | | | |
| 16 Ford F | 150 Pickup Truck | 2019 | 3/16/2019 | \$22,000.00 | \$30,000.00 | 2027 | | | | | | |
| CODE ENFORCE | EMENT | | | | | | | | | | | |
| 373 Ford R | Ranger Pickup Truck | 2005 | 2/3/2005 | \$12,872.00 | \$28,000.00 | 2022 | | | | (\$28,000.00) | | |
| EQUIPMENT | | | | | | | | | | | | |
| | Side mower to replace 2013 Kubota | | | \$61,518.00 | \$176,000.00 | 2022 | | | | \$0.00 | (\$176,000.00) | |
| 1 11 - 5 | ers | | | AC DADADADA | \$11,000.00 | vearly | | | (\$11,000.00) | (\$11,000.00) | (\$12,000.00) | (\$12,000.00 |

| , | Туре | Year | Original Purchase Info | | Estimated Replacemen | | FY2020 2019/2020 | | FY2021 2020/2021 | | FY2022 2021/2022 | | FY2023 2022/2023 | | FY2024 2023/2024 | |
|--|--------------------------------|-----------|------------------------|-------|----------------------|----------|---------------------|------------|---------------------|--------------|---------------------|--------------|---------------------|---------------|---------------------|-------------|
| <u>"</u> | | Tear | Date | Price | Cost | Year | 2015/2020 | | 2020/2021 | | | | | | | |
| | | | | | | | s | 196,447.24 | \$ | 245,447.24 | s : | 145,447.24 | \$ | 89,947.24 | \$ | (50,052.76 |
| | | | | | Annual Funding | - Trucks | Ś | 44,000.00 | \$ | 44,000.00 | - | 56,000.00 | \$ | 56,000.00 | \$ | 59,000.00 |
| | | | | | Annual Fundin | | \$ | 5,000.00 | \$ | 5,000.00 | \$ | 93,000.00 | \$ | 128,000.00 | \$ | 145,000.00 |
| Bobcat | | 2005 | 2005 | | \$55,000.00 | 2025 | | | | | | | | | | |
| | or and Bush Hog | 2001 | 2001 | | \$45,000.00 | 2023 | | | | | | | | \$0.00 | (| \$45,000.00 |
| | be (50/50 split W&S) | | 11/15/2014 | | \$90,000.00 | 2022 | | | | | | \$0.00 | | (\$45,000.00) | | |
| Blower for | | | | | \$9,000.00 | 2022 | | | | | | (\$9,000.00) | | | | |
| | (50/50 split W&S) | | | | \$55,000.00 | 2022 | | | | | | \$0.00 | | | (| \$27,500.00 |
| | 4 post for trolley, dump truck | < C | | | \$35,000.00 | 2022 | | | | | | \$0.00 | | (\$35,000.00) | | \$0.00 |
| Shop Mate | | | | | \$3,000.00 | 2022 | | | | | | (\$3,000.00) | | | | |
| and the second | nits 40" Conex boxes | | | | \$14,000.00 | 2022 | | | | (\$6,000.00) | | (\$8,000.00) | | | | |
| Street Swe | | | | | \$130,000.00 | 2022 | | | | | | \$0.00 | | | | \$0.00 |
| | by Side for Riverwalk and Tov | wn Square | | | \$12,000.00 | 2022 | | | | | | \$0.00 | | | (| \$12,000.00 |
| | | | | | | | | | | | | | | | | |
| Spray Field | | | | | | | | | | | | | | | | |
| | ts Building Rebuild | | | | ????? | ??? | | | | | | | | | | |
| New Shop | | | | | \$750,000.00 | 2025 | | | | | | | 4 | | ~ | 172 552 7 |
| | | | | | | | \$ | 245,447.24 | Ş | 145,447.24 | \$ | 89,947.24 | Ş | (50,052.76) | \$ | (72,552.70 |
| 7/22/2021 | | 1 | | | | | | | | | | | | | | |

R&R - Public Works

| <u>Veh#</u> | Туре | Year | <u>FY2025</u> 2024/2025 | <u>FY2026</u> 2025/2026 | FY2027 2026/2027 |
|--|---|------|-------------------------------|--|-------------------------------|
| | | | \$ (72,552.76) | All and a second s | \$ (434,052.76) |
| | | | \$ 59,000.00 \$ 145,000.00 | \$ 62,000.00 \$ 157,000.00 | \$ 62,000.00 \$ 157,000.00 |
| FACILITIES | | | | | |
| | Boat - Pump Boat(motor R&R) | 2009 | | | |
| | F150 Pickup Truck | 2013 | \$0.00 | (\$30,000.00) | |
| PARKS | | | | | |
| 773 Dodg | e 1500 Pickup Truck | 2003 | | | |
| 969 Ford | F150 Pickup Truck | 2011 | (\$30,000.00) | | |
| 189 Ford | F450 Small Dump Truck | 2012 | \$0.00 | (\$50,000.00) | |
| 572 Ford | F150 Pickup Truck | 2012 | (\$30,000.00) | | |
| NEW F150 | Pickup Truck | | | | |
| STREETS | | | | | |
| | p Truck (still have?? Still usable??) | 2002 | | | |
| 757 Dodg | e 2500 Pickup Truck | 2002 | | | |
| 779 Vac T | ruck 25/75 spilt W&S (move to W&S) | 2005 | | 1 | |
| 486 Ford | | 2013 | \$0.00 | (\$160,000.00) | The second |
| | F250 Pickup Truck | 2014 | | \$0.00 | (\$30,000.00) |
| and the second | Bucket Truck | 2005 | | | and the second |
| 870 Ford | | 2014 | | \$0.00 | (\$30,000.00) |
| NEW F150 | Pickup Truck | | | | |
| ADMINISTRAT | TION | | | | |
| and the second s | Fusion Automobile | 2012 | (\$26,000.00) | | |
| 15 Ford | F150 Pickup Truck | 2019 | | | (\$30,000.00) |
| 16 Ford | F150 Pickup Truck | 2019 | | | (\$30,000.00) |
| CODE ENFORC | CEMENT | | | | |
| 373 Ford | Ranger Pickup Truck | 2005 | | | |
| EQUIPMENT | | | | | |
| | Side mower to replace 2013 Kubota | | | | |
| Mow | Charles of Contest Astronomical Contest and the second s | | (\$13,000.00) | (\$13,000.00) | (\$14,000.00) |

| <u>Veh</u> # | Туре | <u>Year</u> | | FY2025 2024/2025 | | <u>FY2026</u> 2025/2026 | FY2027 2026/2027 | | |
|--------------|--|----------------------|----------|--|----------|---|---------------------|-----------|--|
| | Bobcat Case Tractor and Bush Hog Cat Backhoe (50/50 split W&S) Blower for Ventrac Excavator (50/50 split W&S) Lift – large 4 post for trolley, dump truck Shop Material Bins Storage Units 40" Conex boxes Street Sweeper | 2005 2001 2014 | \$ \$ \$ | (72,552.76) 59,000.00 145,000.00 \$0.00 | \$ \$ \$ | (97,552.76) 62,000.00 157,000.00 (\$55,000.00) | \$ \$ \$ | 62,000.00 | |
| | PW - Side by Side for Riverwalk and Town Sq | uare | | (4150)000100) | | | | | |

Spray Field Storage Waterfronts Building Rebuild New Shop

\$0.00 -\$247,500.00 -\$247,500.00 \$ (97,552.76) \$ (434,052.76) \$ (596,552.76)

